



----- BEGIN DELEGATION OF AUTHORITY LETTER -----

I confirm and warrant that:

I am the CEO of Lusail Real Estate Development Company and am duly authorized to sign this Delegate Authority Letter.

I would like to appoint Waleed Al Khal Fakhroo, HSSELQ Director as the Authorized Representative and Delegate of Lusail Real Estate Development Company, to conduct the Occupational Health and Safety Management Review and act on behalf of Lusail Real Estate Development Company relating to Lusail's Occupational Health and Safety Management System.

His Responsibility and authority included:

- a. Improving the Occupational Health and Safety Management System.
- b. Making changes to the Occupational Health and Safety Management System to achieve the company/department/area/site objectives.
- c. Ensuring that the system is still functional and capable of producing the desired results.
- d. Setting new objectives and targets to achieve Lusail's occupational health and safety goals.

Yours sincerely,

Eng. Essa Mohammed Ali Kaldari
Lusail CEO

----- END DELEGATION OF AUTHORITY LETTER CONTENT -----